

Cultivating Relationships to **Enhance a Culture of Safety**

Presented by:

Brad Stein Risk Manager and

Kirk Lingafelter Safety Administrator



Risk Management Division



Team Risky Business

Brad, Risk Manager

Since 2012: Asheville Risk Manager/ADA Coordinator

- CPCU, ARM, AIC, AIC-M
- Self-Insured Work Comp / Liability Fund Administration Insurance Program Administration:
- - Property, Equipment, Dams
 - Excess Work Comp and Liability
- Contract & COI Review
- ADA Title II Coordinator

Kirk, Safety Administrator

Since 2021: Asheville Safety **Administrator**

- Georgia Tech Safety
 Program Certification
 City OSHA Program Manager
 Safety Committee Chair

- LMS Administrator
- **Authorized OSHA Trainer**

Prior to 2021: Facilities Maintenance Supervisor and General Contractor

Session Objectives

Consider how you:

- Infuse a Culture of Safety and Trust rather than be "The Safety Police"
- Relate to co-workers with varying work environments and operations
- Develop relationships to enhance a Culture of Safety across your organization to foster employee engagement and mitigate employee injuries
- Communicate why your safety program matters to specific work groups and your organization as a whole
- Serve as a resource to develop trust that pays dividends to your colleagues' wellbeing and create significant savings for your workers' compensation program



Unique Risks and Culture

1300 Employees

- 250 Firefighters / 13 Fire Stations220 Sworn Officers / 5 Stations

- 150 Water Utility
 150 Public Works
 50 Parks Maintenance
 2,400 Capacity Auditorium

1100 Fleet Vehicles

78 Parks & Facilities

Two Water Production Facilities

Two Water Reservoirs / Three Dams

1,700 Miles of Water Lines

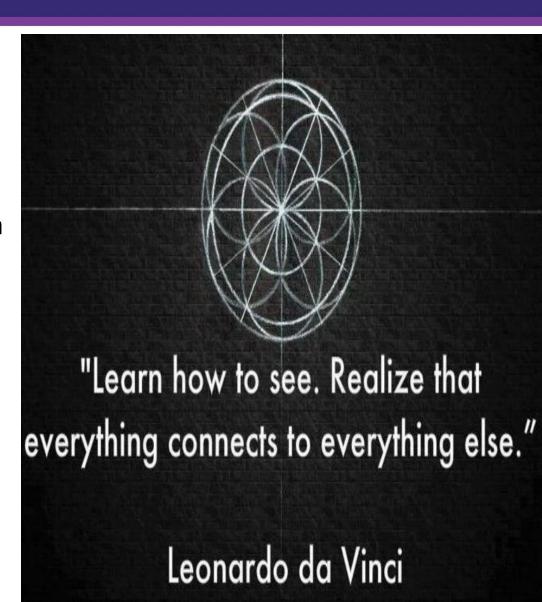
400 Miles of Streets





We're All Risk Managers!

- **Everyone Leads**
- **Executive Leadership Buy-In**
- **Employee Engagement**
- Importance of Training
 One Awareness & Compliance
- Mitigate Risk Exposure
 Injuries
 Work Comp Claims
 Claims Expenses
 Time Away





Engaging Co-Workers

- → Participate in New-Hire Orientation
- → Know how services are delivered
- → Meet with Operations Staff
 - Or, only when something goes wrong?
 - Attend non-Risk Management activities
 - Retirement Parties, Coffee with A Cop, **Snow Event Preparations, Other Events...**



What Services And Resources Do You Offer?

What You Have To Offer

- ✓ Learning Management System Safety Training Platform
- ✓ In-Person Training
- ✓ Job Hazard Analysis (JHA)
- Advise Policy & Procedure
- **✓** Job Site Evaluations
- Ergonomic Evaluations

What More You Can Offer

- ✓ Proactive Engagement
- ✓ Timely Response
- ✓ OSHA 10 & 30 Hour Courses
- Trustworthy Listening
- Develop Specific Trainings
- ✓ Network to Resolve Needs
- **✓** Bridge Cross-Functional Work





Safety Committees!

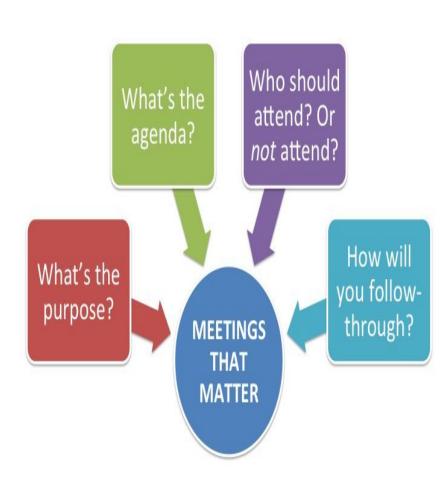
- At Least: Monthly City-Wide Engagement Per OSHA
 - + Monthly Operational Safety Meetings
 - ✓ Accident Reviews w/ cross section of staff
 - ✓ Initiate Assignments & Collaboration
 - + Benefits of consistent engagement:

Rotate members, assign monthly presentation topics, guest speakers, annual luncheon to acknowledge members



Engagement: Monthly, Quarterly, Bi-Annual, Annual!

- In-Person, Right People, Right Time
- Highlight Safe Work & Service Delivery
- Share Good News & Reiterate Partnership Value
- Provide Claim, Costs, & Trend Analysis





What Data to Share, With Whom, Why, and What Do They Do With It?

- How does your entity engage claim, safety, compliance & training data?
- Do you promote, share, & explain it?
- Who is interested in it and what do they do with it?
 - Budget HR, Directors, Supervisors, Manager's Office, Board/Commission?



Conclusion: Session Objectives

Consider how you:

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- **Develop relationships to enhance a Culture of Safety to foster** employee engagement and mitigate employee injuries
- Communicate why your safety program matters to specific work groups and your organization as a whole
- Develop trust that pays dividends to your colleagues' wellbeing and create significant savings for your workers' compensation program



Thank You & Remember... We're All Risk Managers!

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